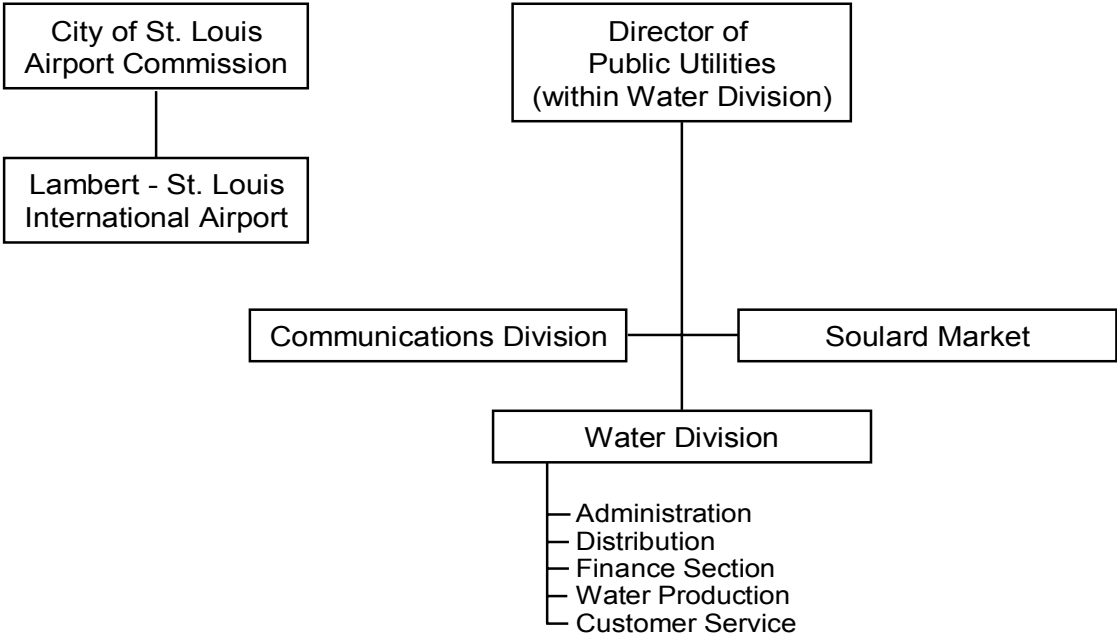


## **PUBLIC UTILITIES**

**DEPARTMENT OF PUBLIC UTILITIES**

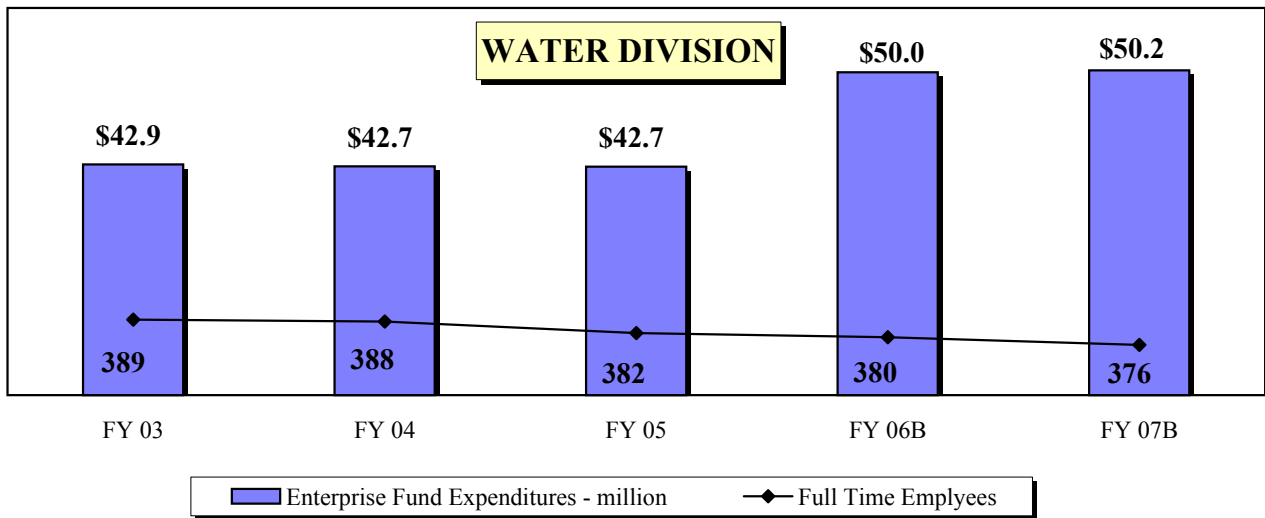
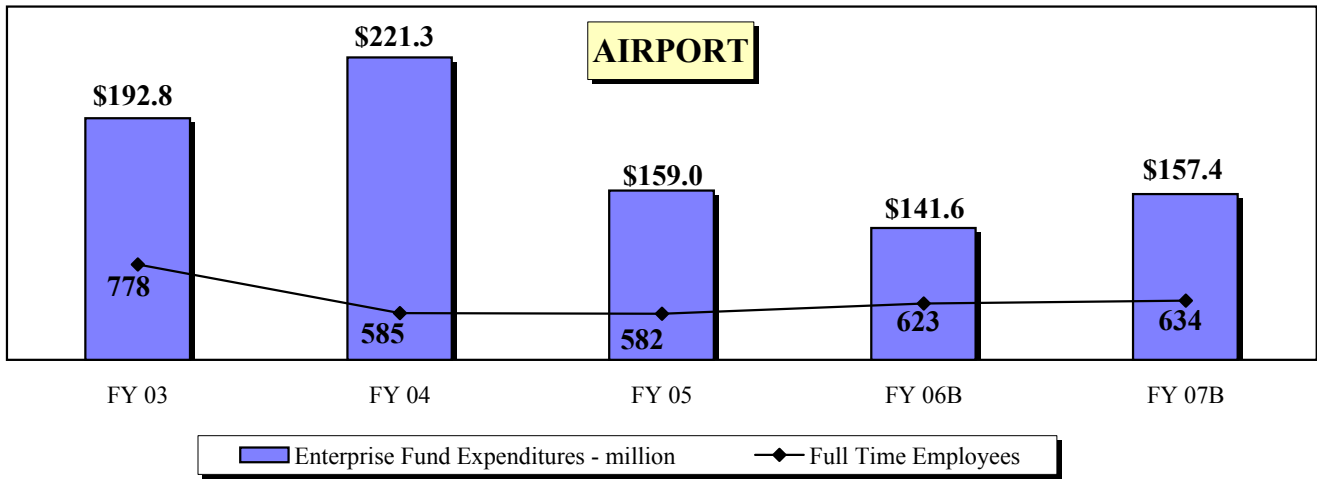


# PUBLIC UTILITIES

<b>Budget By Division</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
414 Souldard Market	234,874	247,757	262,033
<b>Total General Fund</b>	<b>\$234,874</b>	<b>\$247,757</b>	<b>\$262,033</b>
401 Communications Division	\$1,340,807	\$1,168,475	\$1,192,660
415 Water Division	\$42,701,742	\$50,021,548	\$50,154,522
420 City of St. Louis Airport Commissic	\$159,025,835	\$141,610,872	\$157,389,549
<b>Total Department All Funds</b>	<b>\$203,303,258</b>	<b>\$193,048,652</b>	<b>\$208,998,764</b>

<b>Personnel By Division</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
414 Souldard Market	4.0	4.0	4.0
<b>Total General Fund</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>
401 Communications Division	17.0	17.0	17.0
415 Water Division	382.0	380.0	376.0
420 City of St. Louis Airport Commissic	582.0	623.0	634.0
<b>Total Department All Funds</b>	<b>985.0</b>	<b>1,024.0</b>	<b>1,031.0</b>

# PUBLIC UTILITIES



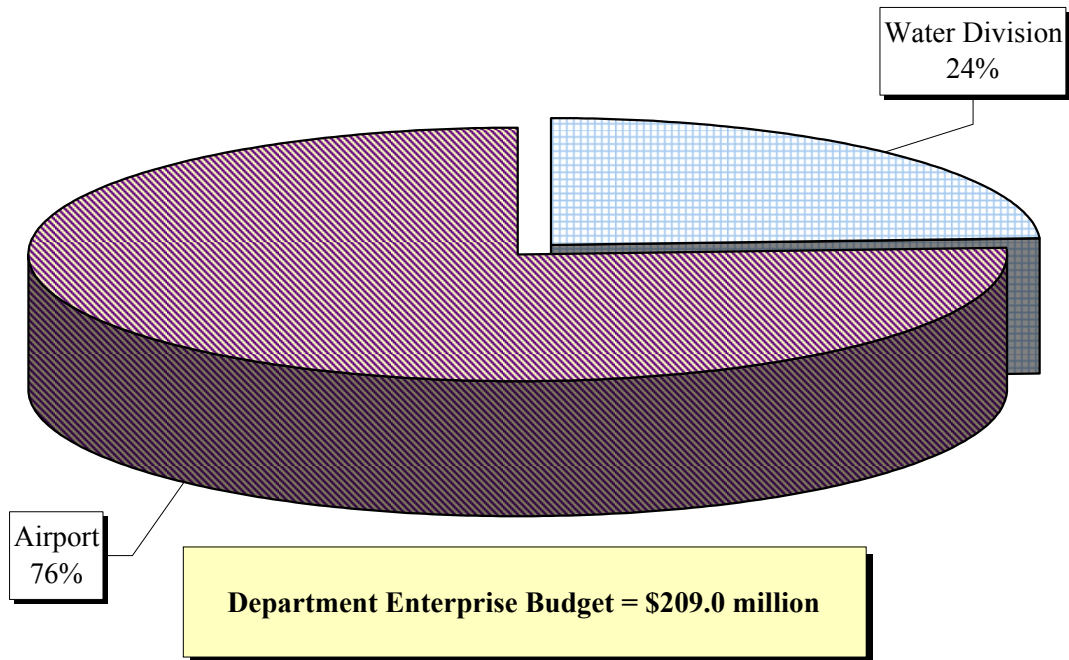
## Major Goals & Highlights

- o Complete filter rebuilding at the Howard Bend and Chain of Rocks Water Division facilities

- o 7,284,000 total enplanements at Lambert Airport

# PUBLIC UTILITIES

## ENTERPRISE FUNDS



## Major Goals & Highlights

- o Improve Water Division security with physical infrastructure enhancements
- o Implement a well field development effort at Columbia Bottoms through \$700,000 in grant funds
- o Promote Soulard Market through press releases and by organizing vendors to advertise their products
- o Replace three fire vehicles at Lambert Airport
- o Channel 10 to increase its cultural programming initiative to serve the needs of both English and non-English speakers
- o Increase Airport debt service principal payments by over \$10 million

<b>Department: Public Utilities</b>	<b>Division Budget</b>
<b>Division: 401 Communications Division</b>	

### **Mission & Services**

The Communications Division enforces the cable franchise ordinances, acting as agency for the Board of Aldermen. In this capacity, the Division monitors the performance of the cable franchise grantee and resolves complaints received from subscribers. Technical performance is monitored with regular inspections of cable installations and plant construction. In addition, the Division enforces Chapter 23.64 City Code, pertaining to telecommunications networks built in the City by private businesses and institutions. Such builders are licensed by the Division and their construction is inspected by Division staff. The Division also maintains a television studio and produces programming for two government access channels.

### **FY07 Highlights**

In FY07, the Communications Division will preserve revenues by renewing Communications transmission system licenses in the first round window, seek opportunities to offer video production services to city departments and the community at large, and implement web streaming underwritten by advertising revenue. Channel 10 will expand its cultural programming initiative to serve the needs of both English and non-English speaking residents.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
--------------------------------	-------------	-------------	-------------

<b>General Fund Budget By Expenditure Category</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
Personal Services	1,086,064	1,070,975	1,068,360
Materials and Supplies	34,451	35,800	45,300
Equipment, Lease & Assets	110,410	3,500	10,500
Contractual and Other Services	109,882	58,200	68,500
Debt Service and Special Charges	0	0	0
	<hr/>	<hr/>	<hr/>
<b>Cable Fund</b>	<b>\$1,340,807</b>	<b>\$1,168,475</b>	<b>\$1,192,660</b>
Total General Fund	\$0	\$0	\$0
<b>Total Budget All Funds</b>	<b>\$1,340,807</b>	<b>\$1,168,475</b>	<b>\$1,192,660</b>

<b>Number of Full Time Positions</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
General Fund	0.0	0.0	0.0
Other	17.0	17.0	17.0
	<hr/>	<hr/>	<hr/>
Total	17.0	17.0	17.0

### **Mission & Services**

Soulard Market's mission is to provide a safe, inviting, efficient and customer friendly market for the citizens of St. Louis who have come to expect quality produce and other merchandise from this historic landmark. Soulard Farmer's Market has been serving the St. Louis metropolitan area for over 200 years and has been owned and operated by the City of St. Louis since 1842. Revenues from the market are generated through leases to vendors and are used to support the market's operation. The market is still one of the rare community gathering places where up to 500,000 neighbors, families and friends come together each year for the simple purpose of buying the basics and supporting up to 500 people who make their living at the Market.

### **FY07 Highlights**

In FY07, Soulard Market will maintain service levels, while trying to promote the Market through the use of press releases and by organizing vendors to advertise their businesses'. The Market will again raise awareness by making presentations to schools, organizations, and business groups. Additionally, the Market will investigate extra funding sources.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Customer visits	500,000	510,000	515,000
o Market revenue	\$210,507	\$221,000	\$227,500

<b>General Fund Budget By Expenditure Category</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
--	------------------------	------------------------	------------------------

Personal Services	154,908	168,802	173,273
Materials and Supplies	6,182	7,150	8,700
Equipment, Lease & Assets	40	80	80
Contractual and Other Services	73,744	71,725	79,980
	0	0	0

<b>Total General Fund</b>	<b>\$234,874</b>	<b>\$247,757</b>	<b>\$262,033</b>
---------------------------	------------------	------------------	------------------

Grant and Other Funds	\$0	\$0	\$0
-----------------------	-----	-----	-----

<b>Total Budget All Funds</b>	<b>\$234,874</b>	<b>\$247,757</b>	<b>\$262,033</b>
-------------------------------	------------------	------------------	------------------

<b>Number of Full Time Positions</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
--------------------------------------	------------------------	------------------------	------------------------

General Fund	4.0	4.0	4.0
Other	0.0	0.0	0.0

<b>Total</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>
--------------	------------	------------	------------

**Department: Public Utilities**  
**Division: 415 Water Division**

**Division Budget**

**Mission & Services**

The Water Division's mission is to efficiently provide a plentiful supply of the highest quality drinking water and outstanding service to its valued customers. The Water Division provides over 50 billion gallons of water annually to City residents, businesses and other customers. The Water Division operates as an enterprise fund; that is, the cost of providing services is financed through user charges and revenues generated through its own operations rather than through the general operating funds of the City.

**FY07 Highlights**

In FY07, the Water Division will be initiating a well field development effort at Columbia Bottoms made possible through the receipt of \$700,000 in grant funds.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Miles of water line managed	1,400	1,400	1,400
o Quarterly customer billing	100,000	100,000	100,000
o Water line inspections	104,000	104,000	104,000

<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	19,280,549	21,037,098	20,631,772
Materials and Supplies	7,951,220	8,197,600	8,426,300
Equipment, Lease & Assets	764,614	1,199,450	1,219,100
Contractual and Other Services	10,667,549	15,517,400	15,807,350
Debt Service and Special Charges	4,037,810	4,070,000	4,070,000

<b>Total</b>	<b>\$42,701,742</b>	<b>\$50,021,548</b>	<b>\$50,154,522</b>
--------------	---------------------	---------------------	---------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	382.0	380.0	376.0
-------	-------	-------	-------



<b>Department: Public Utilities</b>	<b>Program Budget</b>
<b>Division: 415 Water Division</b>	
<b>Program: 01 Administration</b>	

### **Mission & Services**

The Administration Program provides overall direction and human resources support to the various operational sections of the Water Division. This program is responsible for promoting safety, health awareness, job training, motivational training, and maintenance of employee records. The Administrative section of the Water Division also is responsible for the Kingshighway facility, division-wide telephone systems and office management functions for offices of both the Water Commissioner and Director of Public Utilities.

### **FY07 Highlights**

In FY07, the Administration Program will continue to expand and upgrade the existing access control and facilities surveillance systems, as well as the computer network on which it is based. Existing physical infrastructure improvements, as related to security, will continue to be a priority. The training program will expand toward a goal of 40 hours per employee by 2008. Standards of performance for job classifications will be reviewed and refined cooperatively by employees and management.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Respond to network trouble < 30 min	100%	95%	100%
o Respond to PC trouble < 2 hrs	100%	100%	100%
o Days to configure new PCs	18	15	15
o Hrs of unscheduled network downtime	3	2	2
o Employees issued badges	100%	100%	100%
o Employee badges replaced < 1day	100%	100%	100%
<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	1,691,652	1,828,976	1,571,766
Materials and Supplies	66,022	67,000	65,000
Equipment, Lease & Assets	20,578	51,000	76,500
Contractual and Other Services	676,262	1,015,500	940,500
Debt Service and Special Charges	0	0	0

<b>Total</b>	<b>\$2,454,514</b>	<b>\$2,962,476</b>	<b>\$2,653,766</b>
--------------	--------------------	--------------------	--------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	14.0	14.0	13.0
-------	------	------	------

<b>Department: Public Utilities</b>	<b>Program Budget</b>
<b>Division: 415 Water Division</b>	
<b>Program: 02 Distribution</b>	

### **Mission & Services**

Through the Distribution System, the City maintains and services approximately 22,000 valves, over 15,000 fire hydrants, and approximately 1,400 miles of water mains. The Distribution section includes the meter and tap program, engineering services and leak inspection services. This section is also a lead agency on the continuing development of the City's Geographical Information Systems (GIS) and base map.

### **FY07 Highlights**

In FY07, Distribution will work to complete the conversion to radio read meters, install an inventory bar coding system, and transfer materials into new storage facilities. This Section will also continue to work with the Street Department to keep manhole covers exposed after street paving projects, and continue its water main and Hersey meter replacement programs.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Miles of water line maintained	1,400	1,400	1,400
o Water meters maintained	16,000	16,000	16,000
o Convert meters to radio read	2,000	3,000	6,000
o Replace old Hersey meter	3	10	5
o Replaced water mains (ft)	7,500	6,000	5,000
o Adjusted manholes to street grade	600	700	700
<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	6,517,710	6,986,536	6,921,139
Materials and Supplies	2,663,312	2,665,000	2,546,000
Equipment, Lease & Assets	443,714	710,600	661,900
Contractual and Other Services	634,640	429,000	827,000
Debt Service and Special Charges	0	0	0

<b>Total</b>	<b>\$10,259,376</b>	<b>\$10,791,136</b>	<b>\$10,956,039</b>
--------------	---------------------	---------------------	---------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	149.0	147.0	146.0
-------	-------	-------	-------

<b>Department: Public Utilities</b>	<b>Program Budget</b>
<b>Division: 415 Water Division</b>	
<b>Program: 03 Finance Section</b>	

### **Mission & Services**

The Finance Section mission is to provide financial coordination and review to the various other Water Division programs. The Finance Section is responsible for all accounting and budgeting functions of the Division. This work includes maintaining both cash and accrual accounting records as an enterprise fund of the City. All invoices are paid through the Finance Section and all billing other than water consumption is invoiced through this section.

### **FY07 Highlights**

In the past year, the Finance Section has begun the process of converting from quarterly to monthly financial statements and received an acceptance notification of a \$700,000 grant for a well field development project at Columbia Bottoms. Finance billed and collected over \$3M in miscellaneous charges and processed over 8,800 invoices in a timely and accurate manner. In FY07, Finance will continue the process of improving its financial reporting and set timelines for external and internal reports. It will also perform external rate sufficiency analysis if required.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Prepare vouchers < 3 days of invoice	95%	97%	98%
o Prepare/ mail statements by the 7th	100%	100%	100%

<b>General Fund Budget By Expenditure Category</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
Personal Services	566,411	642,359	645,649
Materials and Supplies	78,310	55,300	55,300
Equipment, Lease & Assets	12,824	21,500	22,500
Contractual and Other Services	4,637,606	6,618,300	6,622,250
Debt Service and Special Charges	4,037,810	4,070,000	4,070,000
<b>Total</b>	<b>\$9,332,961</b>	<b>\$11,407,459</b>	<b>\$11,415,699</b>

<b>Number of Full Time Positions</b>	<b>Actual FY05</b>	<b>Budget FY06</b>	<b>Budget FY07</b>
Total	11.0	11.0	11.0

<b>Department: Public Utilities</b>	<b>Program Budget</b>
<b>Division: 415 Water Division</b>	
<b>Program: 04 Water Production</b>	

### **Mission & Services**

The City operates two water treatment plans, Chain of Rocks and Howard Bend. At these two plants, 14 large pumps are used to deliver approximately 54 billion gallons of river water into the basin for treatment; then, 15 pumps send 50 billion gallons per year of the treated water into the distribution system. All these functions must be accomplished while maintaining full compliance with all Federal, State and local regulations governing drinking water quality, environmental impacts, and public health.

### **FY07 Highlights**

In FY07, the Power and Pumping Section will focus on replacing equipment such as large pumping units and valves and will work to upgrade electrical panels and grids at all locations including street manifold chambers and single valve sites. It will also explore ways to enable raw water to enter the intake structure at the Howard Bend plant to be pumped into treatment basins for processing. Construction and maintenance will complete the rebuilding of specified filters at the Howard Bend and Chain of Rocks facilities.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Process requisitions/ documents	133	200	250
o Make pick-ups and deliveries < 24 hrs	95%	95%	100%
o Finished water turbidity< 0.1 NTU 95%	100%	100%	100%
o Finished water @ 2.5ppm disinfect	100%	100%	100%
<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	9,359,410	10,305,583	10,194,257
Materials and Supplies	5,107,493	5,396,300	5,746,000
Equipment, Lease & Assets	274,376	414,350	415,200
Contractual and Other Services	4,141,817	6,647,300	6,610,300
Debt Service and Special Charges	0	0	0

<b>Total</b>	<b>\$18,883,096</b>	<b>\$22,763,533</b>	<b>\$22,965,757</b>
--------------	---------------------	---------------------	---------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	179.0	179.0	177.0
-------	-------	-------	-------

<b>Department: Public Utilities</b>	<b>Program Budget</b>
<b>Division: 415 Water Division</b>	
<b>Program: 05 Customer Service</b>	

### **Mission & Services**

Customer Service's mission is to provide its customers with professional and friendly service while meeting the policies and both fiscal and legal requirements of the Water Division. This program is responsible for billing and collecting payment for water service from approximately 86,000 flat rate and 14,000 metered customers. This includes meter reading, the keeping of accurate customer records, the leaving of delinquent notices and the actual collection of payments from delinquent customers. This office also handles the investigation of all claims for damages against the Water Division, including main breaks and vehicle and injury claims.

### **FY07 Highlights**

In the past year, Customer Service has accurately billed over \$36 million in water usage and provided customer support through collection efforts at the Kingshighway office. It has answered over 85,000 telephone calls for information or a change in service and has shut over 10,000 delinquent accounts. In FY07, Customer Service will continue its effort to keep lost calls under 5% and develop additional processes to ensure timely and accurate initiation of accounts for newly constructed buildings.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Restore water service - same day	100%	99%	100%
o Read meters according to schedule	100%	100%	100%
o Lost calls	8.0%	5.7%	5.0%
<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	1,145,366	1,273,644	1,298,961
Materials and Supplies	36,083	14,000	14,000
Equipment, Lease & Assets	13,122	2,000	43,000
Contractual and Other Services	577,224	807,300	807,300
Debt Service and Special Charges	0	0	0

<b>Total</b>	<b>\$1,771,795</b>	<b>\$2,096,944</b>	<b>\$2,163,261</b>
--------------	--------------------	--------------------	--------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	29.0	29.0	29.0
-------	------	------	------

<b>Department: Airport Commission</b>	<b>Division Budget</b>
<b>Division: 420 City of St. Louis Airport Commission</b>	

### **Mission & Services**

The City of St. Louis Airport Authority operates Lambert-St. Louis International Airport which, based on 2005 traffic data collected by the Airport Council International, is the 30th largest airport in the nation in total passengers and 35th busiest in total aircraft movements. The Airport is served by 10 major airlines, 16 commuter airlines and 7 on-site cargo companies.

### **FY07 Highlights**

The FY07 budget is approximately \$15.1M or 10.7% higher than FY06 primarily due to an increase in debt service charges associated with bonds that were issued to finance the new runway scheduled to open in April, 2006. Other increases include higher contractual services due to continued increases in the cost and usage of utilities, especially natural gas. In addition, equipment lease and asset costs will increase due to the replacement of three fire vehicles.

<b>Performance Measurement</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>
o Total enplanements	7,048,359	7,463,000	7,824,000
o O & D enplanements	5,518,897	5,850,000	6,132,000
o Connecting enplanements	1,529,462	1,613,000	1,692,000
<b>General Fund</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Budget By Expenditure Category</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Personal Services	33,436,338	38,645,845	38,568,048
Materials and Supplies	3,938,934	5,259,185	5,637,649
Equipment, Lease & Assets	1,084,722	2,085,419	3,339,591
Contractual and Other Services	34,044,147	42,436,189	44,424,027
Debt Service and Special Charges	86,521,694	53,184,234	65,420,234

<b>Total</b>	<b>\$159,025,835</b>	<b>\$141,610,872</b>	<b>\$157,389,549</b>
--------------	----------------------	----------------------	----------------------

<b>Number of Full Time Positions</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>

Total	582.0	623.0	634.0
-------	-------	-------	-------